

# MICROENTERPRISE RESULTS REPORTING

**QUARTERLY REPORT:** 

**APRIL – JUNE 2012** 

**JULY 2012** 

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## MICROENTERPRISE RESULTS REPORTING

QUARTERLY REPORT: APRIL - JUNE 2012

Program Title: Microenterprise Results Reporting

Sponsoring USAID Office: USAID/E3

Contract Number: Contract EEM-I-00- 07-0009-00; Task Order AID-OOA-TO-10-

00050

Contractor: DAI/Nathan Group (DNG), implemented by DAI

Subcontractor: QED Group, LLC

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The views expressed in this publication do not necessarily reflect the views of the United States Agency for International Development or the United States Government.

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#### LIST OF ACRONYMS

CO Contracting Officer

COTR Contracting Officer's Technical Representative

MRR Microenterprise Results Reporting

USAID United States Agency for International Development

DNG DAI/Nathan Group - Joint Venture

GBTI II Global Business, Trade and Investment II

PAT Poverty Assessment Tool

DCA Development Credit Authority

MPEP Office of Microenterprise & Private Enterprise Promotion

E3 Bureau for Economic Growth, Education & Environment

MPEP Office of Microenterprise Development (Now MPEP)

EGAT Bureau of Economic Growth, Agriculture, and Trade

PAICO Policy Analysis, Implementation and Communications (PAICO) Program

LPA Bureau for Legislative and Public Affairs

#### INTRODUCTION

The current Microenterprise Results Reporting (MRR) contract is a 32 month activity, starting on Sept 27, 2010 and ending on May 26, 2013. MRR is contracted to the DAI/Nathan Group joint venture (DNG) through Task Order number AID-OOA-TO-10-00050 under the Global Business, Trade and Investment II (GBTI II) IQC, (EEM-I-00-07-0009-00). With approval from Nathan Associates and the DAI/Nathan Group, DAI is performing as lead contractor on MRR. QED Group, LLC is subcontractor to DAI.

Through the Microenterprise Results Reporting (MRR) system and project, USAID collects and analyzes funding data on its global investments and impact in microenterprise development, and is able to respond to Congress's requirements in this regard. In 2000, the US Congress signed the Microenterprise for Self-Reliance and Anti-Corruption Act – establishing microenterprise development as an integral part of US foreign assistance strategy. Not only does MRR produce USAID's annual Microenterprise Results Report to Congress, but it responds to inquiries about USAID's microenterprise investments – conducting various kinds of data analysis and reporting. The project maintains the MRR website, an integrated web-based database to collect and process accurate, timely information from missions and partners on funding, institutional data, results, and other requirements (<a href="www.mrreporting.org">www.mrreporting.org</a>). The MRR project has four main tasks: a) Tracking of Estimated and Actual Obligations; b) Microfinance, Enterprise Development and Enabling Environment Institution Tracking; c) USAID Microenterprise Results Reporting; d) Microenterprise Results Reporting Website.

#### QUARTERLY PERFORMANCE

#### PROJECT MANAGEMENT

All aspects of MRR Project Management are on track, and the project is well in synch with the activities and project management timetable in **Annex A – Project Timeline**.

#### Deliverables

The MRR project deliverables are all on schedule, per the table below:

| MRF | R project deliverables   | Date submitted             |
|-----|--|----------------------------|
| 1.  | operations manual detailing the process for data collection, validation, analysis, and report writing within two months after award. The operations manual shall be updated annually;  | 11/19/2010;<br>1/18/2012   |
| 2.  | annual work plan within two months after award outlining major MRR activities and milestones. The work plan shall be updated at least annually or more frequently if needed;   | 11/19/2010;<br>10/14/2011; |
| 3.  | annually updated database and annotated tables on USAID funding of microenterprise development and support institutions for microfinance and business services;  | 06/30/2011;<br>06/30/2012  |
| 4.  | updated list of all institutions receiving USAID assistance for microenterprise development within six months after award;   | 03/31/2011;<br>06/30/2012  |
| 5.  | annually updated historical series on USAID microenterprise funding;   | 06/30/2011;<br>06/30/2012  |
| 6.  | annual report on the Agency's microenterprise activity, the contents of which will vary by year but generally will include: a narrative description of the USAID supported microenterprise activities, key results achieved by the Agency, a summary of the MRR data, and statistical annexes on key aspects of the programs | 06/30/2011;<br>06/30/2012  |
| 7.  | updated MRR web site easily accessible on both the intranet and internet within six months after award;  | 03/31/2011;<br>06/30/2012  |
| 8.  | ten to twenty data reports/analyses per year for posting on any USAID website, as directed by the COTR; and  | ongoing                    |
| 9.  | quarterly reports highlighting the major achievements and challenges from the reporting period.  | ongoing                    |

#### TASK A – TRACKING OF ESTIMATED AND ACTUAL OBLIGATIONS

The MRR team completed Task A for the FY 2011 reporting period during the previous quarter. Task A – the tracking of estimated and actual obligations – which the MRR team refers to as "Mission level data collection" – is the first phase of MRR's annual data collection cycle. This phase of MRR's annual Fiscal Year data collection is to track USAID obligations by reaching out to USAID Missions and

Offices who may have obligated funding towards microenterprise programming during FY 2011.

From December 2011 – March 2012, the MRR team surveyed 92 USAID Missions/Offices. This year, the team added two new Missions/Offices (Bureau for Food Security and Vietnam), and removed Burundi (which is covered by the East Africa Regional Mission), and the Office of Agriculture (which is now part of the Bureau for Food Security). The updated Mission List is presented below in **Annex B** - FY 2011 Mission List.

For FY 2011, MRR captured \$286,025,590 in partner-obligated funds for active projects, and an additional \$52,615,851 in funds for microenterprise programming that is pending award. This is a roughly 30% increase from MRR's FY 2010 reported funds, which the MRR team attributes to improved outreach and increased reporting on non-traditional microenterprise programming (namely food security). In addition, 28 of the surveyed Missions reported that they did not have any microenterpriserelated funding to report to MRR for FY 2011, and nine Missions did not respond to the MRR call for data. Mission level reporting is detailed in Annex C - FY 2011 Funding Reported to MRR.

#### TASK B – MICROFINANCE, ENTERPRISE DEVELOPMENT AND ENABLING **ENVIRONMENT INSTITUTION TRACKING**

The second phase of MRR data collection includes partner-level outreach and tracking. During this phase, MRR collects results data from USAID implementing partners in order to report to Congress on the impact and outreach of USAID's investments in microenterprise programming during the given fiscal year. For work under Task B, the MRR team reaches out to all of the partner institutions identified by USAID Missions during Mission-level data collection. The MRR team also incorporates partner data related to USAID's Poverty Assessment Tool (PAT) implementation as well as Development Credit Authority (DCA) utilization.

During the quarter in question (April - June 2012), the MRR team completed FY 2011 partner level data collection. The total number of questionnaires assigned to USAID implementing partners for the FY 2011 annual report was 230. MRR received responses on 186 questionnaires — an 81 percent response rate. This figure includes respondents who provided data as well as those who indicated "no data to report." In the case of the latter, valid reasons for partner institutions with no data to report include: new activities for which data is not yet available; activities for which there is no related client data, (such as the MRR project itself); activities that ended prior to the start of the reporting fiscal year and are therefore not eligible to be surveyed; activities that ended prior to the MRR's data collection period and whose knowledgeable project personnel are no longer on hand to report data.

MRR introduced a revise to the partner level survey in FY 2011 – removing outdated data points, and introducing new data points that contribute to USAID's current approach to microenterprise development. The team contracted IT firm WolfeReiter to consolidate MRR's four partner survey types (Enterprise Development, Microfinance, Policy, and Poverty Assessment Tool) into one partner level survey. In previous years, MRR would assign multiple questionnaires to projects with multiple components, and for projects with ED and/or microfinance components operating in countries with USAID PAT tools, MRR would assign one or both of the "Microfinance with PAT" and/or "Enterprise development with PAT" questionnaires. With this, there were many cases where one partner would receive two, three or four questionnaires.

To minimize the reporting burden on partners, remove duplication across questionnaires, and synch MRR with USAID's current, more integrated programming approach, the MRR team developed this new partner survey model whereby all partners receive one questionnaire with a built-in logic matrix presenting sets of subquestions based on reporters' responses. With the new survey, MRR has also incorporated new project taxonomy from the MPEP office that provides two additional layers of data for project analysis and comparison. The team has received positive feedback from reporters on the new survey, and confirms that it has facilitated and streamlined the MRR reporting process.

#### TASK C - USAID MICROENTERPRISE RESULTS REPORTING PUBLICATIONS

During the quarter in question, the MRR team prepared the "Microenterprise Results Reporting Annual Report to Congress, Fiscal Year 2011", submitting the first draft to USAID for review on June 7, 2012. The team incorporated USAID feedback and comments, and conducted several rounds of revisions on the cost effectiveness analysis – which was new to the MRR report this year. The report was not cleared through E3, PAICO and LPA in time for the Congressional deadline of June 30.

Under Task C, the team also prepares smaller reports and responds to other MRR-related queries throughout the year. As of June 30, 2012, the team had prepared the following items in response to USAID queries:

10/27/2010: analysis of USAID microenterprise obligations in Afghanistan and the MENA region between FY 2003 – FY 2009

11/18/2010: analysis of USAID funding towards livestock, dairy and other animal husbandry activities worldwide in FY 2009

02/10/2011: list of all USAID partners and their sub-recipients (reported in FY 2009) prepared for the MPEP office in response to an inquiry from Results Educational Fund.

03/10/2011: analysis of the following Congressional directives for the MPEP office in preparation for meeting with Congressional staff:

#### 1. Increase investment in microfinance in Africa

Analysis of FY 2010 Mission-level data showed a 70% increase in investment in microfinance in Africa, from \$18,705,088 reported in FY 2009 to \$31,855,830 reported in FY 2010.

2. Make up to 25 percent of funding available to build institutional and human capacity of microfinance institutions

The MRR team was not able to analyze this directive for FY 2010, as this data is collected during the partner phase – therefore was not yet available at the time of the request.

- 3. Dedicate at least 50 percent of microfinance and microenterprise funds for grants and cooperative agreements to not-for-profit networks, practitioner institutions, and non-governmental organizations (NGOs). Analysis of FY 2010 Mission-level data showed that 71% of microfinance and microenterprise funds were allocated towards grants and cooperative agreements.
- 4. Increase outreach to women, and the poor and very poor who are currently without access to financial services.

The MRR team was not able to analyze this directive for FY 2010, as this data is collected during the partner phase – therefore was not yet available at the time of the request.

5/27/2011: analysis of rural client percentages in Enterprise Development and Microfinance for the Bureau of Food Security.

08/19/2011: update for MPEP office on reported FY 2010 obligations from Associate Awards under FIELD support mechanism.

9/14/2011: analysis of USAID funding for microfinance and enterprise development from FY 2001 – FY 2010, including numbers of countries and clients reached.

12/01/2011: analysis of USAID funding for microfinance in FY 2008, FY 2009 and FY 2010, including information on region, partner, and partner type.

12/21/2011: analysis of microfinance funding to Sudan and Kenya in FY 2008, FY 2009 and FY 2010, including information on sub recipients, i.e. local partner microfinance institutions.

01/04/2012: provided MPEP office with information on MFI partner operational and financial sustainability.

02/06/2012: provided PAT project with information on USAID/Ghana partner reporting in years FY 2007 – FY 2010.

03/15/2012: submitted Activity Plan to USAID for cost effectiveness analysis work to be undertaken for FY 2011, and completed this analysis during the April – June quarter.

05/07/2012: provided PAT team with data on FY 2011 PAT reporting to facilitate their communication with partners specifically as it relates to PAT.

06/06/2012: provided PAT consultant with data on FY 2010 PAT reporting and FY 2010 PAT survey (with interim period where USAID is without a PAT implementation partner, the MRR team has provided some additional support in this area).

06/15/2012: provided PAT consultant with feedback from MRR reporters on PAT implementation and results.

6/29/2012: provided USAID with data needed for CGAP funder survey, including all microfinance-related funding reported to MRR for FY 2011.

#### TASK D - MICROENTERPRISE RESULTS REPORTING WEBSITE

#### Website Hosting

In Year Two, DAI continues to host the MRR website at Peer 1 hosting. The website continues to run without any complications.

#### Website maintenance

DAI continues to work with partner IT firm WolfeReiter for MRR website maintenance in Year Two, and issued a second one-year Purchase Order to WolfeReiter in December 2011. WolfeReiter built the current MRR website under the previous MRR Task Order, and managed the data migration from the previous MRR website to the new. Additionally, members of DAI's Office of Information Management and Technology (OIMT) have advised the MRR team on website maintenance and will continue to provide support as needed.

During the January – March 2012 quarter, DAI issued a separate purchase order to WolfeReiter for updates to the partner-level survey and dashboard (as described above under Task B).

#### **KEY CONSTRAINTS AND OTHER ISSUES**

Late in March 2012, DAI learned that QED Key Personnel, Ms. Ruth Speyer, would be leaving QED in early April 2012. Ms. Parvati Patil, full time QED employee and part-time MRR Information Systems Specialist, subsequently replaced Ms. Speyer in the Key Personnel role – approved by USAID in May 2012. In early April, USAID informed DAI of probable budget cuts and requested that DAI/QED not fill the part-time Information Systems Specialist position vacated by Ms. Patil when she replaced Ms. Speyer. The team looks forward to working with USAID on the associated contract, scope of work and budget revisions in the coming quarter.

## ANNEX A – PROJECT TIMELINE

|  | Performance Period             |     |          |          |          |     |     |    |      |      |     |          |
|--|--------------------------------|-----|----------|----------|----------|-----|-----|----|------|------|-----|----------|
| MRR Tasks  | FY 2012 (reporting on FY 2011) |     |          |          |          |     |     |    |      |      |     |          |
|  | Oct                            | Nov | Dec      | Jan      | Feb      | Mar | Apr |    | June | July | Aug | Sep      |
| Task A - Tracking of Estimated and Actual Obligations                                    |                                |     |          |          |          |     |     |    |      | ,    |     |          |
| A.1 Update operations manual   | •—                             | •   |          |          |          |     |     |    |      |      |     |          |
| A.2 Update and maintain point-of-contact information for Missions and Operating Units    | <b>—</b>                       |     |          |          |          |     |     |    |      |      |     |          |
| A.3 Update and distribute instructions to Missions                                       | <b>←</b>                       |     |          |          |          |     |     |    |      |      |     |          |
| A.4 Provide help desk support to Missions  |                                | •—  |          | -        |          |     |     |    |      |      |     |          |
| A.5 Obtain and review estimated and actual obligation data                               |                                | •   |          | -        |          |     |     |    |      |      |     |          |
| A.6 Resolve data problems  |                                |     | •        | <b>-</b> |          |     |     |    |      |      |     |          |
| A.7 Promote Mission data collection in Connections and on microLINKS                     |                                | •   | <b>-</b> |          |          |     |     |    |      |      |     |          |
| A.8 Finalize obligation data entry   |                                |     |          | <b>←</b> |          |     |     |    |      |      |     |          |
| Task B - Microfinance, Enterprise Development, and Enabling Environment                  |                                |     |          |          |          |     |     |    |      |      |     |          |
| Institution Tracking   |                                |     |          |          |          |     |     |    |      |      |     | <u> </u> |
| B.1 Assign appropriate questionnaire (ED, MFI, Policy) to implementing partners          |                                |     |          |          | •        |     |     |    |      |      |     | <u> </u> |
| B.2 Provide help desk support to implementing partners                                   |                                |     |          |          | •        |     | •   |    |      |      |     |          |
| B.3 Follow-up with implementing partners to improve response rates                       |                                |     |          | 1        |          | •   | •   |    |      |      |     |          |
| B.4 Ensure data accuracy through data cleaning & identify priority indicators for review |                                |     |          |          |          | •—  |     | -  |      |      |     |          |
| B.5 Finalize implementing partner data entry   | 11                             |     |          |          |          | •   |     | •  |      |      |     |          |
| Task C - USAID Microenterprise Results Reporting Publications                            | 1                              |     |          |          |          |     |     |    |      |      |     |          |
| C.1 Collect supporting information and prepare draft report                              |                                |     |          |          |          |     |     | •  | •    |      |     |          |
| C.2 Develop, produce, and disseminate the annual report                                  |                                |     |          |          |          |     |     |    | •—   | 1    |     |          |
| C.3 Prepare statistical annexes  |                                |     |          |          |          |     |     |    | •    |      |     | _        |
| Task D - Microenterprise Results Reporting Web Site                                      |                                |     |          |          |          |     |     |    |      |      |     |          |
| C.1 Maintain the MRR website and database  | •                              |     |          |          |          |     |     |    |      |      |     | -        |
| C.2 Refine MRR services  | •                              |     |          |          |          |     |     |    |      |      |     | •        |
| C.3 Develop new capabilities, as required  | •                              |     |          |          |          |     |     |    |      |      |     | _•       |
| C.4 Address inquiries for analysis   | •                              |     |          |          |          |     |     |    |      |      |     | •        |
| C.5 Other tasks as assigned  | •                              |     |          |          |          |     |     |    |      |      |     | _        |
| Poverty Tools and DCA  |                                |     |          |          |          |     |     |    |      |      |     |          |
| Work with PAT team to develop appropriate procedures for PAT data collection             |                                | •—  |          | <b>-</b> |          |     |     |    |      |      |     |          |
| Work with PAT team to develop language for Missions on PAT                               |                                | •—  |          | <b>—</b> |          |     |     |    |      |      |     |          |
| Adapt questionnaires to include any new PAT questions                                    |                                |     | •—       | -        |          |     |     |    |      |      |     |          |
| Determine which institutions will report on PAT and assign questionnaires                |                                |     |          |          | <b>—</b> |     |     |    |      |      |     |          |
| Share PAT results data with PAT team   |                                |     |          |          |          |     |     | •— | -    |      |     |          |
| Contact DCA to obtain information on guarantees  |                                |     |          |          |          |     | •   | -  |      |      |     |          |
| Project Management   |                                |     |          |          |          |     |     |    |      |      |     |          |
| Submit annual work plan  | •—                             | •   |          |          |          |     |     |    |      |      |     |          |
| Conduct regular meetings with Activity Manager   | •—                             |     |          |          |          |     |     |    |      |      |     | -        |
| Manage project finances, including budget management and invoicing                       | •                              | 0   |          |          |          |     |     |    |      |      |     | •        |
| Manage subcontractors, vendors, and consultants  | <del>30</del>                  | 2   |          |          |          |     |     |    |      |      |     | <b>—</b> |
| Prepare quarterly accrual reports  |                                |     | •—       |          |          | ••• |     |    | •—•  |      |     | •—       |
| Develop quarterly progress reports   | •                              |     |          | <b>—</b> |          |     | •—• |    |      |      |     |          |
| Conduct regular database and system backups  | •                              |     |          |          |          |     |     |    |      |      |     | <b>—</b> |
|  |                                |     |          |          |          |     |     |    |      |      |     |          |
|  |                                |     |          |          |          |     |     |    |      |      |     |          |

### **ANNEX B - FY 2011 MISSION LIST**

| Mission   | First Name    | Last Name      | Title                                      | Primary Phone                         | Email                     |
|---|---------------|----------------|--|---------------------------------------|---------------------------|
| Afghanistan   | Rahmatullah   | Zahin          | Project Management                         | 0093 797 777 311                      | RZahin@usaid.gov          |
| Albania   | Alma          | Kospiri        | Specialist<br>SME specialist               | +355 +4 2247285 3479                  | akospiri@usaid.gov        |
| Angola  | Abdul         | Sumra          | OWE specialist                             | TBD                                   | AbSumra@usaid.gov         |
| Armenia   | Gayane        | Grigoryan      | Ms.  | 374 10 464-700 43-59                  | ggrigoryan@usaid.gov      |
| Azerbaijan  | Ulker         | Akberova       |  |                                       | uakberova@usaid.gov       |
| Bangladesh  | Row shan      | Akhter         | Assistant Program Manager                  | 88 02 88 55500-22 2510                | rakhter@usaid.gov         |
| Belarus   | Larissa       | Piskunova      | Portfolio Analyst                          | 380 44 492-7118                       | lpiskunova@usaid.gov      |
| Benin   | Michel        | Dayamba        | Deputy Program Officer                     | 229 21 30-05-00 1103                  | mdayamba@usaid.gov        |
| BFS - Bureau for Food Security  | Jeff          | Levine         |  |                                       | jlevine@usaid.gov         |
| Bolivia   | Denise        | Fernandez      | AID Development Assistance<br>Specialist   | 591-2-278-6544                        | dfernandez@usaid.gov      |
| Bosnia  | Emir          | Gazic          | Ореспанос                                  | 00387 33 702-300 131                  | egazic@usaid.gov          |
| Brazil  | Alex          | Araujo         | Social and Economic<br>Development Advisor | 55 61 3312-7501                       | aaraujo@usaid.gov         |
| Cambodia  | Janet         | Lawson         |  | 855-23-728-318                        | jlaw son@usaid.gov        |
| CAR - Central Asian Republics   | Arna          | Maiketova      | Admin Assist / Project<br>Management       | 7(727)2507612/15 (6351)               | amaiketova@usaid.gov      |
| Colombia  | Sandra        | Suarez         | Senior Budget Analyst                      | 383-4105                              | ssuarez@usaid.gov         |
| CRP - Caribbean Regional Program  | Mansfield     | Blackw ood     | Senior Technical Specialist                | 246 227 4118 4154                     | mablackwood@usaid.gov     |
| DG - Democracy and Governance   | Lynne         | Schaberg       |  | 1 202 789-1500                        | lschaberg@usaid.gov       |
| Dominican Republic  | Dora          | Plavetic       |  | (809) 731-7022                        | dplavetic@usaid.gov       |
| DR Congo  | Meta Victor   | Mobula         | Agricultural Economics<br>Specialist       | (243)81-88-41281 (243)81-<br>855-4445 | vmobula@usaid.gov         |
| East Timor  | John          | Young          | Office Director                            | -2863                                 | jyoung@usaid.gov          |
| Ecuador   | Sofia         | Villalba       | Program Development<br>Specialist          | 593 2 2232-100 605                    | svillalba@usaid.gov       |
| EE Bureau   | Lennora       | Doores-Fendell | Program Analyst                            | 202-712-4295                          | ldoores-fendell@usaid.gov |
| Egypt   | Rizkallah     | Zayat          | Project Management<br>Specialist           | 2 02 522-6665                         | rzayat@usaid.gov          |
| El Salvador   | Sandra Lorena | Duarte         | Financial Services Manager                 | (503) 2524-3362                       | sduarte@usaid.gov         |
| ESP - Office of Environment and<br>Science Policy - Global Climate<br>Change Team                   | Nora          | Ferm           |  |                                       | nferm@usaid.gov           |
| Ethiopia  | Muluken       | Chanie         | Project Development<br>Specialist          |                                       | mchanie@usaid.gov         |
| Georgia   | Nino          | Kobakhidze     | Program Management<br>Assistant            | 99532544171                           | nkobakhidze@usaid.gov     |
| Ghana   | Abdulai       | Mahama         | Program Budget and<br>Reporting Specialist | 233 21 7411207                        | amahama@usaid.gov         |
| Guatemala   | Josefina      | Martínez       | Economist                                  | 502 2422-4112                         | jomartinez@usaid.gov      |
| Guinea  | Ibrahima      | Camara         | Rural Development Specialist               | (224)65-10-4678                       | icamara@usaid.gov         |
| Guyana  | Chloe Mona    | Noble          | Program Management<br>Specialist           | 592 225-7315 216                      | cnoble@usaid.gov          |
| Haiti   | Marie-Renée   | Vertus         | Senior Financial Sector<br>Advisor         | (509)22-29-8507                       | mvertus@usaid.gov         |
| Honduras  | Carlos        | Solis          | Program and Financial<br>Specialist        | 504 236-9320/238-5114 4030            | csolis@usaid.gov          |
| ICT - Office of Infrastructure &<br>Engineering - Information and<br>Communications Technology Team | Judith        | Payne          |  | 202-712-0168                          | jpayne@usaid.gov          |
| India   | Gulshan       | Bhatla         | Development Program<br>Specialist          | 91 11 24198276                        | gbhatla@usaid.gov         |
| Indonesia   | Jacky         | Hendraw an     |  | 62 21 34359000 9230                   | jhendraw an@usaid.gov     |
| Iraq  | Ali           | Al-Hussainy    | Private Sector Development<br>Specialist   | 202-216-6276                          | AAI-Hussainy@usaid.gov    |
| Jamaica   | Kevin         | Fox            | Private Sector Development<br>Officer      | (876) 702-6587                        | kfox@usaid.gov            |
| Jordan  | Mohammad      | Yassien        |  | 962-6-5906675                         | moyassien@usaid.gov       |
| Kazakhstan  | Arna          | Maiketova      | Admin Assist / Project<br>Management       | 7(727)2507612/15 (6351)               | amaiketova@usaid.gov      |
| Kenya   | Pharesh       | Ratego         | Project Management<br>Specialist           | 254 20 862-2514                       | pratego@usaid.gov         |
| Kosovo  | Flora         | Arifi          | Program Development<br>Specialist          | +381 38 243 673 143                   | farifi@usaid.gov          |
| Kyrgyzstan  | Arna          | Maiketova      | Admin Assist / Project<br>Management       | 7(727)2507612/15 (6351)               | amaiketova@usaid.gov      |
| LAC Bureau  | Ben           | Sw artley      | Ag/Environment/EG Officer                  | 202-712-1253                          | dsw artley@usaid.gov      |
|   |               |                |  |                                       | <u> </u>                  |

| Mission   | First Name        | Last Name       | Title  | Primary Phone                                    | Email                      |
|---|-------------------|-----------------|--|--|----------------------------|
| Lebanon   | Georges           | Boulos          |  | 961-4-543600 ext 4589                            | boulosg@state.gov          |
| Liberia   | William           | Massaquoi       | Agriculture Development                        | 231-77-054824 ext 1473                           | w massaquoi@usaid.gov      |
|   |                   |                 | Specialist                                     |  |                            |
| Macedonia                                       | Aleksandar        | Jovanovic       |  | +389 2 310-2145                                  | ajovanovic@usaid.gov       |
| Madagascar                                      | Jean Claude       | Randrianarisoa  |  | 261 20 261 20 2253920 3405                       | jcrandrianarisoa@usaid.gov |
| Malawi  | Martin            | Banda           |  | 265 1 772455/197 303                             | mbw banda@usaid.gov        |
| Mali  | Halima            | Ouattara-Ayanou | Markets and Trade Manager                      | TBD  | houattaraayanou@usaid.gov  |
| MD  | Maria             | Stephens        | MRR COTR                                       | 1 202 712-1426                                   | mstephens@usaid.gov        |
| Mexico  | Jose Luis         | Mota            | Program Development<br>Specialist              | (55) 5080-2000 x4090                             | jmota@usaid.gov            |
| Moldova   | Lucia             | Martinenco      | Project Development<br>Assistant               | 373 22 201842                                    | lmartinenco@usaid.gov      |
| Mongolia  | Tuguldur          | Baavai          | Development Assistance<br>Specialist           | TBD  | btuguldur@usaid.gov        |
| Montenegro                                      | Vesna             | Brajovic        | Senior Program & Information<br>Specialist     | +382 20 410 500                                  | brajovicv@state.gov        |
| Morocco   | Fatine            | Bellamine       |  | TBD  | fbellamine@usaid.gov       |
| Mozambique                                      | Rita              | Mapsanganhe     | Program Development and<br>Training Specialist | 258 21 35 21 92 2192                             | rmapsanganhe@usaid.gov     |
| Namibia   | Shireen           | Strauss         | <u>.</u>                                       | 264 61 273 700                                   | sstrauss@usaid.gov         |
| Nepal   | Anita             | Mahat-Rana      | Economic Specialist                            | 977 1 4007200 4217                               | amahat@usaid.gov           |
| Nicaragua                                       | Timothy           | O'Hare          | Senior Economist                               | 505-252-7241                                     | tiohare@usaid.gov          |
| Nigeria   | Yemi (Ms.)        | Dada            | Program Budget Analyst                         | 234- 09 09-4619356                               | ydada@usaid.gov            |
| NRM - Natural Resource Management               | Chris             | Kosnik          | Team Leader                                    | (202) 712 1364                                   | CKosnik@usaid.gov          |
| ODP - Office of Development Partners            | Thomas            | Carter          | Cooperative Development<br>Program Coordinator | 1 202 712-5226                                   | thcarter@usaid.gov         |
| OHA - Office of HIV/AIDS                        | Melissa           | Chiusano        |  |  | mchiusano@usaid.gov        |
| Pakistan  | Sadia             | Naseer          | Administrative Assistant                       |  | snaseer@usaid.gov          |
| Panama  | Nilka             | Varela          | Dr.  | 507 507 207-7000 (Central);<br>207-7151 (Direct) | nvarela@usaid.gov          |
| Paraguay  | Fernando          | Balsevich       | Development Assistance<br>Specialist           | 595 21 220-715 190                               | fbalsevich@usaid.gov       |
| Peru  | Rosa Maria        | Chavez          | Development Assistant<br>Specialist            | 51 1 618-1226                                    | rochavez@usaid.gov         |
| Philippines                                     | Maria Teresita F. | Espenilla       | Project Management<br>Specialist               | 63 02 552-9849                                   | tespenilla@usaid.gov       |
| PRH - Population and Reproductive<br>Health     | Maggie            | Farrell         | Health Officer                                 | 202-712-0458                                     | MFarrell@usaid.gov         |
| RDWA - Regional Development<br>Mission for Asia | Nitasmai          | Ransaeva        | Development Assistance<br>Specialist           | -7659  | nransaeva@usaid.gov        |
| Russia  | Natalia           | Usoltseva       | Program Management<br>Specialist               | 7 495 728-5366 4933                              | nusoltseva@usaid.gov       |
| Rw anda   | Brian             | Frantz          |  | 250-252-596-800                                  | bfrantz@usaid.gov          |
| Senegal   | Oumou             | Ba              |  | 221 8 69-61-71                                   | ouba@usaid.gov             |
| Serbia  | lvan              | Vukojevic       |  | +381 11 3064708                                  | ivukojevic@usaid.gov       |
| Sierra Leone                                    | Eddie             | Benya           |  | 232 22 515-211                                   | ebenya@usaid.gov           |
| South Africa                                    | Conor             | Politz          | Private Enterprise Officer                     | 27-12-452-2030                                   | cpolitz@usaid.gov          |
| Sri Lanka                                       | Timothy           | Ong             | Private Enterprise Officer                     | 94 11 249-8026                                   | tong@usaid.gov             |
| Sudan   | Lokosang          | Lemi            | ·  | TBD  | lolemi@usaid.gov           |
| Tajikistan                                      | Arna              | Maiketova       | Admin Assist / Project<br>Management           | 7(727)2507612/15 (6351)                          | amaiketova@usaid.gov       |
| Tanzania  | David             | Nyange          | Project Management Specialist                  | 255 22 2668490 8496                              | dnyange@usaid.gov          |
| Turkmenistan                                    | Arna              | Maiketova       | Admin Assist / Project Management              | 7(727)2507612/15 (6351)                          | amaiketova@usaid.gov       |
| Uganda  | Jackie            | Wakhw eya       | Development Finance<br>Specialist              | 256 414 306001 / 306544<br>6544                  | jw akhw eya@usaid.gov      |
| Ukraine   | Larissa           | Piskunova       | Portfolio Analyst                              | +380 44 492-7118                                 | lpiskunova@usaid.gov       |
| USAID/East Africa                               | Stephanie         | Wilcock         | •  | TBD TBD TBD                                      | swilcock@usaid.gov         |
| USAID/West Africa                               | Michael           | Wyzan           | Senior Agricultural Policy                     | 233 21 741432                                    | mw yzan@usaid.gov          |
| Uzbekistan                                      | Arna              | Maiketova       | Advisor Admin Assist / Project                 | 7(727)2507612/15 (6351)                          | amaiketova@usaid.gov       |
| Vietnam   | Jay               | Kryk            | Management                                     |  | jkryk@usaid.gov            |
| West Bank /Gaza                                 | Fadi              | Abdellatif      | Project Mgmnt Specialist                       | 972 3 5114819 -                                  | fabdellatif@usaid.gov      |
| WID   | Ed                | Lijew ski       | . 3 4  | 1 202 202-712-1088                               | elijew ski@usaid.gov       |
| Zambia  | Ballard           | Zulu            | Deputy Team Leader, EG                         | 260 1 254-303/6 ext 226                          | bazulu@usaid.gov           |
| Zimbabw e                                       | Rudo (Ms.)        | Banda           | ., .,  | 263 4 250992 or 250993 206                       | rbanda@usaid.gov           |
|   |                   | * **            |  |  |                            |

### ANNEX C - FY 2011 FUNDING REPORTED TO MRR

| Mission/Office | Partner  | Mechanism Number                        | Location    | Reported funds |
|----------------|--|---|-------------|----------------|
| Afghanistan    | DAI  | 306-C-00-07-00503-00                    | Afghanistan | \$25,283,054   |
| Afghanistan    | DAI  | 306-A-00-09-00508-00                    | Afghanistan | \$9,360,000    |
| Afghanistan    | WOCCU World Council of Credit Unions               | 306-C-00-09-00531-00                    | Afghanistan | \$20,381,760   |
| Afghanistan    | Chemonics  | 306-C-00-11-00531-00                    | Afghanistan | \$10,080,000   |
| Afghanistan    | World Vision                                       | FFP-A-00-08-00067                       | Afghanistan | \$1,090,769    |
| Afghanistan    | UN HABITAT   | 306-A-00-08-00505-00                    | Afghanistan | \$1,400,000    |
| Albania        | DAI - AAC project                                  | EDH-I-00-05-00004-00 TO-08              | Albania     | \$750,000      |
| Albania        | Chemonics International Inc.                       | C No.182-C-00-09-00002-00               | Albania     | \$750,000      |
| Azerbaijan     | Chemonics International Inc.                       | 112-C-08-00002                          | Azerbaijan  | \$400,000      |
| Belarus        | United National Development Program (UNDP)         | AID-113-IO-11-00001                     | Belarus     | \$817,320      |
| Belarus        | International Organization for Migration           | 121-G-00-04-00707-00                    | Belarus     | \$40,000       |
| Belarus        | Center for International Private Enterprise (CIPE) | 121-A-00-07-00710-00                    | Belarus     | \$644,000      |
| Bolivia        | International Resources Group IRG                  | EPP-I-00-04-00024-00 Task Order<br>No.5 | Bolivia     | \$400,000      |
| Bolivia        | Chemonics International Inc.                       | EEM-I-00-07-00008 Task Order No. 08     | Bolivia     | \$800,000      |
| Bolivia        | Chemonics International Inc.                       | EPP-I-00-06-00013-00 Task Order<br>No.4 | Bolivia     | \$1,000,000    |
| Bosnia         | Chemonics International, Inc.                      | 168-C-00-09-00102-00                    | Bosnia      | \$1,450,000    |
| Bosnia         | Cardno Emerging Markets USA, Ltd.                  | 168-C-00-09-00103-00                    | Bosnia      | \$1,450,000    |
| Cambodia       | DAI  | EEM-I-00-07-00009-00, T.O. NO. 04       | Cambodia    | \$1,300,000    |
| Cambodia       | Fintrac Inc.                                       | AID-442-C-11-00001                      | Cambodia    | \$200,000      |
| Cambodia       | DAI  | EEM-I-00-07-00009-00, T.O. NO. 04       | Cambodia    | \$350,000      |
| Cambodia       | DAI  | EEM-I-00-07-00009-00, T.O. NO. 04       | Cambodia    | \$150,000      |
| Cambodia       | Fintrac Inc.                                       | AID-442-C-11-00001                      | Cambodia    | \$2,600,000    |
| Cambodia       | DAI  | EEM-I-00-07-00009-00, T.O. NO. 04       | Cambodia    | \$200,000      |
| Colombia       | Associates in Rural Development                    | 514-C-00-06-00300-00                    | Colombia    | \$216,837      |
| Colombia       | Associates in Rural Development                    | 514-C-00-06-00301-00                    | Colombia    | \$1,063,934    |
| Colombia       | Creative Associates                                | D-OTI-02030000900                       | Colombia    | \$4,000,000    |
| Colombia       | IOM International Organization for Migrations      | CA 514-A-00-08-00301-00                 | Colombia    | \$3,200,521    |
| Colombia       | International Organization for Migrations          | CA-514-A-00-06-00305-00                 | Colombia    | \$1,529,125    |
| Colombia       | International Organization for Migrations          | CA-514-A-09-00001                       | Colombia    | \$230,203      |
| DR Congo       | DAI  | AID 623-C-11-0008                       | DR Congo    | \$5,500,000    |
| DR Congo       | Winrock International                              | AID-623-A-11-00010 (GDA)                | DR Congo    | \$891,353      |
| DR Congo       | BIAC Bank  | 660-DCA-11-002                          | DR Congo    | \$399,872      |

| Mission/Office | Partner                                   | Mechanism Number     | Location    | Reported funds |
|----------------|---|----------------------|-------------|----------------|
| DR Congo       | Mercy Corp                                | AID-FFP-A-11-00008   | DR Congo    | \$7,114,300    |
| DR Congo       | ADRA                                      | AID-FFP-A-11-00006   | DR Congo    | \$9,011,000    |
| DR Congo       | FH  | AID-FFP-A-11-00007   | DR Congo    | \$11,677,200   |
| East Timor     | National Cooperative Business Association | AID-486-A-10-00011   | East Timor  | \$1,800,000    |
| East Timor     | DAI                                       | EDH-I-00-05-00004-00 | East Timor  | \$3,118,350    |
| Ecuador        | Small Development Assistance Activities   | Various Grants       | Ecuador     | \$19,000       |
| Ecuador        | FHI Development 360 LLC                   | 518-A-00-08-00002-00 | Ecuador     | \$400,000      |
| Ecuador        | FHI Development 360 LLC                   | 518-A-00-08-00002-00 | Ecuador     | \$1,785,000    |
| Egypt          | Aid to Artisans                           | 263-A-00-10-00002-00 | Egypt       | \$703,007      |
| Egypt          | The First Microfinance Foundation - Egypt | 263-A-00-08-00054-00 | Egypt       | \$1,400,000    |
| El Salvador    | GBSI - Global Business Solutions Inc.     | AID-519-C-12-00001   | El Salvador | \$1,371,510    |
| El Salvador    | GBSI - Global Business Solutions Inc.     | AID-519-C-12-00001   | El Salvador | \$1,466,000    |
| Ethiopia       | CARE/Ethiopia                             | AID-663-A-12-00001   |             | \$2,280,000    |
| Georgia        | Microenterprise Support                   |                      |             | \$150,000      |
| Georgia        | Chemonics International, Inc              | AID-114-C-11-00001   | Georgia     | \$1,057,757    |
| Georgia        | Chemonics International, Inc              | AID-114-C-11-00001   | Georgia     | \$180,000      |
| Georgia        | Chemonics International, Inc              | AID-114-C-11-00001   | Georgia     | \$2,820,000    |
| Georgia        | Deloitte Consulting LLP                   | AID-114-C-10-00004   | Georgia     | \$275,000      |
| Georgia        | Microenterprise Support                   |                      |             | \$40,000       |
| Guatemala      | Save the Children Federation Inc.         | FFP-A-00-07-00001-00 | Guatemala   | \$57,225       |
| Guatemala      | ASOCIACION SHARE DE GUATEMALA             | FFP-A-00-07-00010-00 | Guatemala   | \$213,598      |
| Guyana         | Carana Corporation                        | EEM-I-00-07-00006-00 | Guyana      | \$200,000      |
| Guyana         | Carana Corporation                        | EEM-I-00-07-00006-00 | Guyana      | \$60,000       |
| Guyana         | Carana Corporation                        | EEM-I-00-07-00006-00 | Guyana      | \$39,000       |
| Haiti          | FHI Development 360                       | 521-A-00-09-00025-00 | Haiti       | \$2,000,000    |
| India          | TechnoServe, Inc.                         | AID-386-A-11-00003   | India       | \$1,000,000    |
| Indonesia      | Andara Bank                               | 497-DCA-11-006       | Indonesia   | \$176,877      |
| Indonesia      | DAI/AMARTA                                | EDH-I-04-05-00004    | Indonesia   | \$500,000      |
| Indonesia      | Mitra Bisnis Keluarga Ventura             | 497-DCA-10-005       | Indonesia   | \$213,908      |
| Iraq           | Louis Berger Group / The Services Group   | 267-00-08-00500-00   | Iraq        | \$6,090,000    |
| Jamaica        | The Competitiveness Company               | AID-532-A-11-00005   | Jamaica     | \$1,376,209    |
| Kosovo         | Booz Allen Hamilton, Inc.                 | EEM-I-00-07-00007-00 | Kosovo      | \$250,000      |
| Kyrgyzstan     | Chemonics International                   | EEM-I-09-07-00008    | Kyrgyzstan  | \$1,000,000    |
| Lebanon        | Cooperative Housing Foundation            | 268-A-00-08-00024-00 | Lebanon     | \$3,390,000    |
| Lebanon        | FHI 360                                   | 268-A-00-08-00041-00 | Lebanon     | \$1,561,860    |
| Lebanon        | Volunteers for Economic Growth Alliance   | 268-A-00-09-00030-00 | Lebanon     | \$2,548,140    |
| Lebanon        | ACDI/VOCA                                 | 268-A-00-10-00045-00 | Lebanon     | \$8,388,295    |
|                |   |                      | 235411011   | \$3,000,200    |

| Mission/Office | Partner                                    | Mechanism Number                         | Location    | Reported funds |
|----------------|--|--|-------------|----------------|
| Liberia        | DAI  | 669-C-00-11-00047-00                     | Liberia     | \$325,000      |
| Liberia        | ACDI/VOCA                                  | AID-FFP-A-A-10-00015                     | Liberia     | \$32,385       |
| Mali           | AFR/Mali Africare                          | FFP-A-00-08-00069-00                     | Mali        | \$93,700       |
| Mali           | Abt Associates Inc.                        | EDH-I-00-05-00005-00 IICEM Task<br>Order | Mali        | \$730,000      |
| Mali           | Trickle Up                                 | 688-A-00-07-00041                        |             | \$150,000      |
| Mali           | Abt Associates Inc.                        | EDH-I-00-05-00005-00 IICEM Task<br>Order | Mali        | \$2,295,000    |
| Mali           | AFR/Mali Africare                          | FFP-A-00-08-00069-00                     | Mali        | \$468,499      |
| Mali           | Catholic Relief Services (CRS)             | FFP-A-00-08-00068-00                     | Mali        | \$318,072      |
| Mali           | Catholic Relief Services (CRS)             | FFP-A-00-08-00068-00                     | Mali        | \$1,901,566    |
| Mali           | Trickle Up                                 | 688-A-00-07-00041                        |             | \$350,000      |
| MPEP           | The QED Group, LLC                         | EEM-C-00-08-0004                         | Worldwide   | \$514,949      |
| MPEP           | International Finance Corporation          | AID-EGAT-IO-12-00001                     | Worldwide   | \$2,640,000    |
| MPEP           | Habitat For Humanity International         | EEM-A-00-09-00002                        | India       | \$100,000      |
| MPEP           | Opportunity International                  | EEM-A-00-09-00004                        | Ghana       | \$100,000      |
| MPEP           | DAI  | EEM-I-00-07-00009-00                     | Worldwide   | \$500,000      |
| MPEP           | FHI 360                                    | EEM-A-00-06-00001                        | Worldwide   | \$171,500      |
| MPEP           | Microenterprise Support                    |  |             | \$1,181,756    |
| MPEP           | The QED Group, LLC                         | EEM-C-00-08-0004                         | Worldwide   | \$514,949      |
| MPEP           | CGAP Consultative Group to Assist the Poor | AEG-G-00-07-00006                        | Worldwide   | \$200,000      |
| MPEP           | FHI 360                                    | EEM-A-00-06-00001                        | Worldwide   | \$171,150      |
| MPEP           | Aga Khan Foundation                        | EEM-A-00-09-00003                        | Afghanistan | \$100,000      |
| Moldova        | Development Alternatives Inc               | AID-117-C-11-00001                       | Moldova     | \$1,500,000    |
| Morocco        | DAI  | EEM-I-07-07-0009                         | Morocco     | \$12,231       |
| Morocco        | DAI  | EEM-I-07-07-0009                         | Morocco     | \$25,500       |
| Namibia        | Project HOPE                               | 674-A-00-10-00120-00                     | Namibia     | \$1,163,075    |
| Nepal          | Chemonics International Inc.               | AID-367-TO-11-0001                       | Nepal       | \$3,257,404    |
| Nepal          | Chemonics International Inc.               | AID-367-TO-11-0001                       | Nepal       | \$3,143,169    |
| Nicaragua      | Academy for Educational Development        | 524-A-10-00002                           | Nicaragua   | \$125,000      |
| Nicaragua      | CARANA Corporation                         | EEM-I-00-07-00006-00                     | Nicaragua   | \$345,000      |
| Nicaragua      | Catholic Relief Services                   | 524-A-00-07-00015-00                     | Nicaragua   | \$1,460,000    |
| Nicaragua      | Academy for Educational Development        | 524-A-10-00002                           | Nicaragua   | \$125,000      |
| Nigeria        | Abt Associates Inc.                        | AID-620-LA-11-00001                      | Nigeria     | \$350,000      |
| Nigeria        | Abt Associates Inc.                        | AID-620-LA-11-00001                      | Nigeria     | \$1,550,000    |
| Nigeria        | Chemonics International, Inc.              | 620-C-00-11-00004-00                     | Nigeria     | \$1,800,000    |
| Nigeria        | Partners for Development (PfD)             | 620-A-00-10-00003-00                     | Nigeria     | \$700,000      |
| ODP            | World Council of Credit Unions, Inc.       | AID-OAA-A-10-00019                       | Worldwide   | \$149,685      |

| Mission/Office | Partner                                      | Mechanism Number            | Location    | Reported funds |
|----------------|--|-----------------------------|-------------|----------------|
| ODP            | Cooperative Housing Foundation               | AID-OAA-A-10-00026          | Worldwide   | \$130,167      |
| ODP            | National Cooperative Business Association    | AID-OAA-A-10-00018          | Worldwide   | \$62,147       |
| ODP            | National Cooperative Business Association    | AID-OAA-A-10-00018          | Worldwide   | \$62,147       |
| ODP            | HealthPartners                               | AID-OAA-A-11-00010          | Uganda      | \$252,652      |
| ODP            | ACDI/VOCA                                    | AID-OAA-A-10-00027          | Worldwide   | \$79,671       |
| ODP            | World Council of Credit Unions, Inc.         | AID-OAA-A-10-00019          | Worldwide   | \$149,665      |
| ODP            | ACDI/VOCA                                    | AID-OAA-A-10-00027          | Worldwide   | \$79,671       |
| ODP            | Cooperative Housing Foundation               | AID-OAA-A-10-00026          | Worldwide   | \$130,167      |
| ODP            | Cooperative Resources International          | AID-OAA-A-10-00023          | Worldwide   | \$135,403      |
| ODP            | Land O`Lakes, Inc.                           | AID-OAA-A-10-00016          | Worldwide   | \$154,922      |
| ODP            | HealthPartners                               | AID-OAA-A-11-00010          | Uganda      | \$252,652      |
| ODP            | Cooperative Resources International          | AID-OAA-A-10-00023          | Worldwide   | \$135,403      |
| ODP            | Land O`Lakes, Inc.                           | AID-OAA-A-10-00016          | Worldwide   | \$154,922      |
| Pakistan       | Mennonite Economic Development<br>Associates | 391-A-00-09-0 1131-00       | Pakistan    | \$102,453      |
| Pakistan       | Food and Agriculture Organization            | 391-A-00-09-01122-00        | Pakistan    | \$4,900,000    |
| Pakistan       | Mennonite Economic Development<br>Associates | 391-A-00-09-0 1131-00       | Pakistan    | \$982,547      |
| Pakistan       | Food and Agriculture Organization            | 391-G-00-10-01192-00        | Pakistan    | \$11,000,000   |
| Pakistan       | Dairy Rural Development Foundation (DRDF)    | 391-A-00-11-01206-00        | Pakistan    | \$2,500,000    |
| Pakistan       | Mennonite Economic Development<br>Associates | 391-A-00-09-0 1131-00       | Pakistan    | \$7,115,000    |
| Peru           | Chemonics                                    | CO AID-527-C-07-00002       | Peru        | \$2,301,000    |
| Philippines    | Microenterprise Support                      |                             |             | \$90,156       |
| Philippines    | Chemonics International, Inc.                | EEM-I-00-07-0008-00-MABS-IV | Philippines | \$1,903,550    |
| RDM/A          | Pact   | AID-486-A-11-00010          | Burma       | \$3,996,000    |
| RDM/A          | The Bridge Fund                              | AID-486-A-10-00003          | Tibet       | \$200,000      |
| RDM/A          | The Poverty Alleviation Fund                 | AID-486-A-10-00002          | Tibet       | \$200,000      |
| RDM/A          | UNDP   | AID-486-A-09-00008          | Burma       | \$1,200,000    |
| RDM/A          | Winrock                                      | AID-486-A-10-00001          | Tibet       | \$200,000      |
| Russia         | Russian Microfinance Center                  | 118-A-11-00005              | Russia      | \$800,000      |
| Russia         | ACDI/VOCA                                    | 118-A-11-00002              | Russia      | \$900,000      |
| Rwanda         | CHF International                            | AID-696-A-11-00008          | Rwanda      | \$1,500,000    |
| Rwanda         | CHF International                            | AID-696-A-11-00008          | Rwanda      | \$2,500,000    |
| Rwanda         | Development Alternatives, Inc,               | AID-696-C-10-00002          | Rwanda      | \$1,000,000    |
| Rwanda         | World Bank                                   | AID-696-IO-00001            | Rwanda      | \$1,000,000    |
| Rwanda         | World Bank                                   | AID-696-IO-00001            | Rwanda      | \$1,000,000    |
| Rwanda         | International Fertilizer Development Center  | AID-696-G-10-00001          | Rwanda      | \$1,232,448    |

| Mission/Office      | Partner                                      | Mechanism Number         | Location   | Reported funds |
|---------------------|--|--------------------------|------------|----------------|
| Rwanda              | Carana                                       | EEM-I-00-07-00006        | Rwanda     | \$1,488,693    |
| Rwanda              | Texas Agricultural Experiment Station (TAES) | 696-A-00-06-00157        | Rwanda     | \$250,000      |
| Rwanda              | Land O'Lakes                                 | AID-696-A-12-00002       | Rwanda     | \$1,500,000    |
| Serbia              | DAI  | EDH-I-00-05-00004        | Serbia     | \$1,668,000    |
| Serbia              | DAI  | DFD-I-00-05-00250        | Serbia     | \$960,000      |
| Serbia              | DAI  | EDH-I-00-05-00004        | Serbia     | \$1,832,000    |
| Sri Lanka           | Microenterprise Support                      |                          |            | \$45,000       |
| Sudan               | Winrock - Bridge                             | 650-A-00_09-00003-00     | Sudan      | \$2,500,000    |
| Sudan               | Abt Associates                               | 650-EDH-I-00-05-00005-00 | Sudan      | \$2,510,000    |
| Tanzania            | ACDI/VOCA                                    | AID-623-I-10-00001       | Tanzania   | \$2,000,000    |
| Tanzania            | Abt Associates                               | AID-EDH-I-16-05-00005T   | Tanzania   | \$1,630,000    |
| Tanzania            | Booz Allen Hamiliton Inc.                    | 621-C-00-11-00003-00     | Tanzania   | \$100,000      |
| Tanzania            | Fintrac, Inc.                                | EDH-I-07-05-00007-00     | Tanzania   | \$1,000,000    |
| Ukraine             | Commercial Law Center                        | AID-121-A-11-00004       | Ukraine    | \$120,000      |
| Ukraine             | BAH Booz Allen Hamilton                      | EEM-I-03-07-00007        | Ukraine    | \$250,766      |
| Ukraine             | Chemonics International Inc.                 | 121-C-11-00001           | Ukraine    | \$1,050,000    |
| Ukraine             | Chemonics International Inc.                 | EEM-I-06-07-00008        | Ukraine    | \$140,899      |
| Ukraine             | International Organization for Migration     | 121-G-00-04-00707        | Ukraine    | \$30,000       |
| USAID/East Africa   | Catholic Relief Services                     | FFP-A-00-08-00080        | Burundi    | \$1,410,092    |
| Uzbekistan          | DAI  | AID-176-TO-11-00002      | Uzbekistan | \$450,000      |
| Zambia              | Community Markets for Conservation Limited   | AID-611-A-12-00001       | Zambia     | \$1,500,000    |
| Zambia              | Catholic Relief Services                     | FFP-A-00-07-000 04-00    | Zambia     | \$6,000,000    |
| Zambia              | Michigan State University                    | 611-A-00-11-0001         | Zambia     | \$750,000      |
| Zambia              | Action for Enterprise                        | 611-A-00-09-00005-00     | Zambia     | \$541,351      |
| Zimbabwe            | Fintrac Inc                                  | EDH-I-08-05-0007-00      | Zimbabwe   | \$5,669,473    |
| Total reported fund | s obligated towards microenterprise          |                          |            | \$286,025,590  |
| CRP                 | Agreement Pending                            |                          | LAC        | \$1,093,000    |
| CRP                 | Agreement Pending                            |                          | LAC        | \$100,000      |
| CRP                 | Agreement Pending                            |                          | LAC        | \$100,000      |
| Guatemala           | Agreement Pending                            |                          | Guatemala  | \$118,724      |
| Kenya               | Agreement Pending                            |                          | Kenya      | \$1,400,000    |
| Kyrgyzstan          | Agreement Pending                            |                          | Kyrgyzstan | \$5,301,978    |
| Macedonia           | Agreement Pending                            |                          | Macedonia  | \$1,360,000    |

| Mission/Office        | Partner                                      | Mechanism Number | Location  | Reported funds |
|-----------------------|--|------------------|-----------|----------------|
| Malawi                | Agreement Pending                            |                  | Malawi    | \$18,550,000   |
| MPEP                  | Agreement Pending                            |                  | Worldwide | \$2,024,750    |
| MPEP                  | Agreement Pending                            |                  | Worldwide | \$1,251,750    |
| Peru                  | Agreement Pending                            |                  | Peru      | \$7,627,000    |
| Rwanda                | Agreement Pending                            |                  | Rwanda    | \$4,375,000    |
| Sri Lanka             | Agreement Pending                            |                  | Sri Lanka | \$1,350,000    |
| Sri Lanka             | Agreement Pending                            |                  | Sri Lanka | \$105,000      |
| Zambia                | Agreement Pending                            |                  | Zambia    | \$7,858,649    |
| Total reported pend   | ing funds for future microenterprise program | ming             |           | \$52,615,851   |
| Angola                | No funds to report for FY 2011               |                  |           |                |
| Armenia               | No funds to report for FY 2011               |                  |           |                |
| Brazil                | No funds to report for FY 2011               |                  |           |                |
| CAR                   | No funds to report for FY 2011               |                  |           |                |
| DG                    | No funds to report for FY 2011               |                  |           |                |
| Dominican<br>Republic | No funds to report for FY 2011               |                  |           |                |
| ESP                   | No funds to report for FY 2011               |                  |           |                |
| Ghana                 | No funds to report for FY 2011               |                  |           |                |
| Guinea                | No funds to report for FY 2011               |                  |           |                |
| Honduras              | No funds to report for FY 2011               |                  |           |                |
| Jordan                | No funds to report for FY 2011               |                  |           |                |
| Kazakhstan            | No funds to report for FY 2011               |                  |           |                |
| LAC Bureau            | No funds to report for FY 2011               |                  |           |                |
| Madagascar            | No funds to report for FY 2011               |                  |           |                |
| Mexico                | No funds to report for FY 2011               |                  |           |                |
| Mongolia              | No funds to report for FY 2011               |                  |           |                |
| Montenegro            | No funds to report for FY 2011               |                  |           |                |
| NRM                   | No funds to report for FY 2011               |                  |           |                |

| Mission/Office    | Partner                        | Mechanism Number | Location | Reported funds |
|-------------------|--------------------------------|------------------|----------|----------------|
| Panama            | No funds to report for FY 2011 |                  |          |                |
| Paraguay          | No funds to report for FY 2011 |                  |          |                |
| Senegal           | No funds to report for FY 2011 |                  |          |                |
| South Africa      | No funds to report for FY 2011 |                  |          |                |
| Tajikistan        | No funds to report for FY 2011 |                  |          |                |
| Turkmenistan      | No funds to report for FY 2011 |                  |          |                |
| Uganda            | No funds to report for FY 2011 |                  |          |                |
| USAID/West Africa | No funds to report for FY 2011 |                  |          |                |
| Vietnam           | No funds to report for FY 2011 |                  |          |                |
| West Bank /Gaza   | No funds to report for FY 2011 |                  |          |                |
| WID               | No funds to report for FY 2011 |                  |          |                |
| Bangladesh        | Did not report for FY 2011     |                  |          |                |
| Benin             | Did not report for FY 2011     |                  |          |                |
| BFS               | Did not report for FY 2011     |                  |          |                |
| EE Bureau         | Did not report for FY 2011     |                  |          |                |
| ICT               | Did not report for FY 2011     |                  |          |                |
| Mozambique        | Did not report for FY 2011     |                  |          |                |
| ОНА               | Did not report for FY 2011     |                  |          |                |
| PRH               | Did not report for FY 2011     |                  |          |                |
| Sierra Leone      | Did not report for FY 2011     |                  |          |                |